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Tyler Chaffo, Manager, Global Sustainability Intelligent Labels, Avery Dennison

December 2020



Smartrac an Avery Dennison company

About us



Extensive industry experience



Global R&D capabilities



Sustainable innovation



Commitment to our broad customer and channel base



1750+ patents and applications worldwide



Industry first ARC certification for quality



12B+ global capacity



7 manufacturing sites

December 2020 Engage Again Classification: Avery Dennison - Public 4

"We believe in a future where every physical item will have a unique digital identity and digital life"

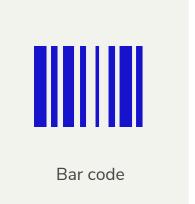
Francisco Melo

Global Vice President & General Manager
Avery Dennison Intelligent Labels

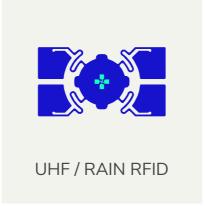
Our progressive family

We describe our technology solutions as a progressive family; flexible, adaptive, ever expanding...

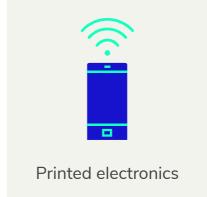
Intelligent Labels













A progressive family, that will continue to progress...

December 2020 Engage Again Classifi

The supply chain revolution

COVID-19 puts enormous pressure on supply chains.

The simple principle of 'supply and demand' is back in focus, for everyone, raising some questions:

- Where do products come from?
- What goes into them? Are they sustainable?
- What guarantees that certain products will be on the shelf? If not, what are the alternatives?
- How do we authenticate and enable transparency of products?

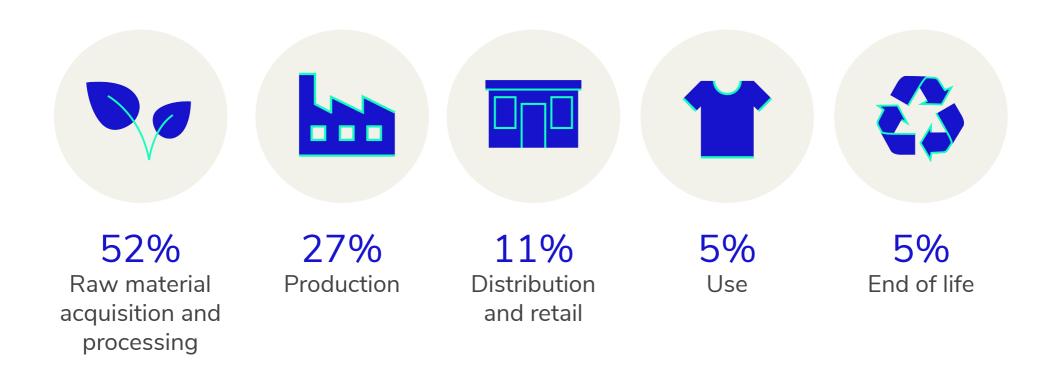


83%

of global c-suite and leadership roles believe that supply chains and associated technologies can assist businesses with their sustainability objectives

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An example of GHG emissions across a product's life cycle



GHG Protocol

Align our sustainable products with our values and goals



Manufacturing Excellence

- Reduced H₂0, energy and GHG
- Industry certifications and alignment with sustainable partners
- Roadmap for ISO 14001 certification



Material Selection

- Increased use of materials that enable recyclability while reducing carbon footprint.
- Replacement of PET for paper



Reduced Waste

- We recycle all of our aluminum waste
- Currently 75% of all aluminum produced is still in use.
- Additional waste is recycled or sent as waste-to-energy.

2020-2025: 3 Sustainability Goals

Deliver innovations that advance the circular economy

Reduce environmental impact in operations and supply chain

Be a force for good, 3 adding value for all our stakeholders

Source 100% certified paper, of which at least 70% will be FSC certified

3% absolute reduction in GHG emissions. YOY

95% landfill free with $\geq 75\%$ of waste reused. repurposed or recycled

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Our inlays have one of the lowest carbon footprints

Through the use of materials and manufacturing methods mentioned we've found that our inlays have up to a 90% lower carbon footprint compared to benchmarks on the market.

For 2 billion inlays this innovation represents a substantial savings equivalent to:



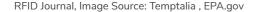
20,308 passenger cars driven for one year

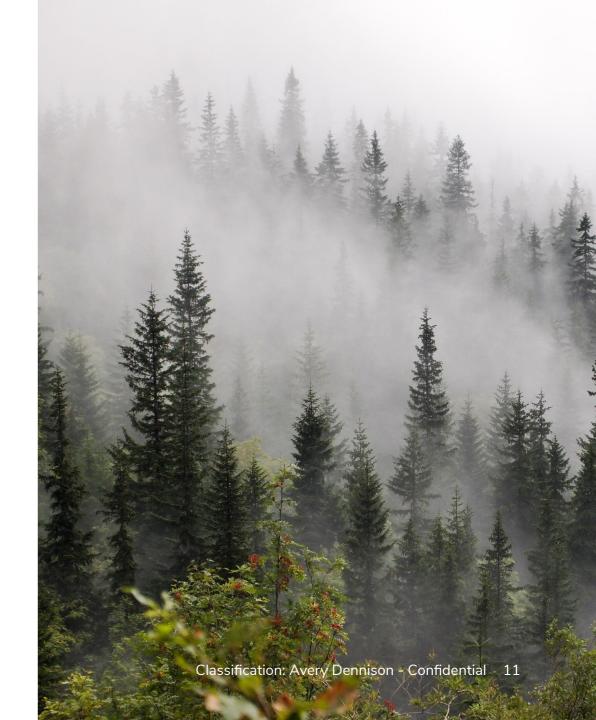


CO2 emissions from 10,577,248 gallons of gasoline consumed



A forest nearly 10x the size of Manhattan





The waste dilemma

Since 1950, only 9% of the world's plastic waste has been recycled

Regulation

China will ban plastic bags by <u>2022</u> and a 30% reduction in single-use items

Impact

- About <u>13%</u> of the US's solid waste is burned for energy, while over half ends up in the landfill while only a ½ is recycled or composted
- Food waste is the single largest component going into municipal landfills, where it emits methane, helping to make landfills the 3rd largest source of methane in the US. (EPA)
- For every \$1 million in revenue the largest publicly traded companies in the U.S> generate 7.81 metric tons of waste (much avoidable)

Value

• 3-5x more energy can be saved through reuse, recycling and composting than incineration

Landfills Are The Mines Of The Future There are greater concentrations of precious metals in our e-waste than there are in the

ground. And it's a lot cheaper and cleaner to get things out of e-waste than there are in the ground. And it's a lot cheaper and cleaner to get things out of e-waste than starting a giant mining operation. Where would you rather get the materials for your next gadget?



Landfill mining: is this the next big thing in recycling?

Forbes, BBC, GreenBiz, Fast Company

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Food waste in the US alone is equivalent to



37,000,000 passenger cars driven for one year



A forest nearly the size of Pakistan or 2.5x the size of California



CO2 emissions from 19,275,346,011 gallons of gasoline consumed

Enabling greater transparency and sustainability

Global food waste is unacceptably high, at around a third of total production globally – **40%** of that occurring in the supply chain. By offering visibility into inventories, RFID enables companies to avoid overproduction and reduce waste.

- Improve visibility of "use by" dates
- Create alerts for date-expired and short-life products
- Automation of mark-down process through RAIN RFID tag scanning linked to label printer
- Reduce net food waste in store
- Improve availability and sales
- More efficient handling of recalls



Food waste reduction*



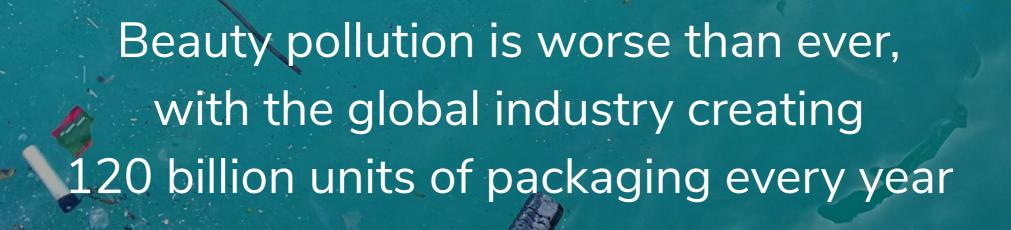
Labor cost reduction*

Expiry date is written to the microchip and can be read by the radio scanner



*Source: Based on customer pilots

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Zero Waste Europe

Supply chain visibility: Sustainability

The annual impact of manufacturing **an excess of only 5%** of a single shade of a popular lipstick equals:

CO₂ emissions of **223 cars** driven for one year

This requires
a forest nearly
twice the size
of Central Park
to sequester¹

Sources: (1) Avery Dennison Image: Temptalia





Item level visibility reduces waste and enables circularity

By rightsizing inventory RFID can reduce waste while increasing sales

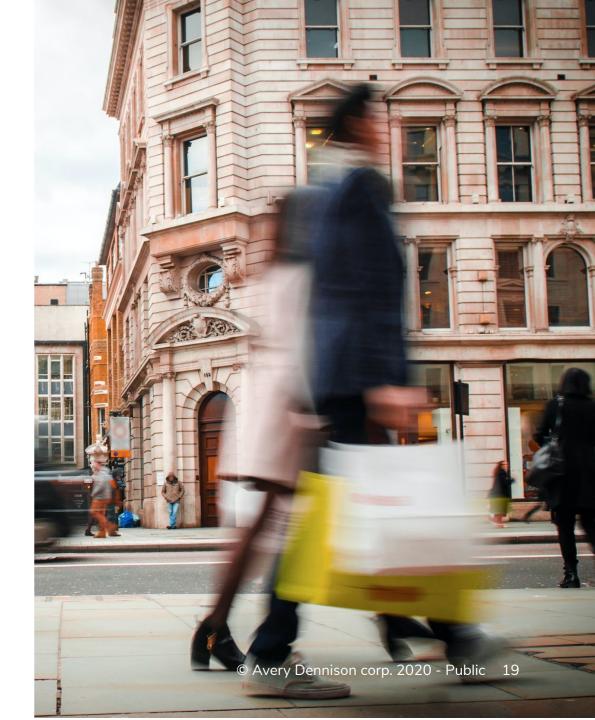
Stock reduction of

2–13%

for 60% of the retailers

Enabling garment circularity, helps to reduce the **15 million tons** of garment waste in the US

Sources: GS1 Textile Exchange

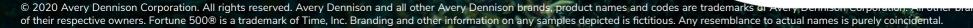


Thank you

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Thank you for Attending



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Presentations will be available on-line soon. You will receive an email with a link when they are available.